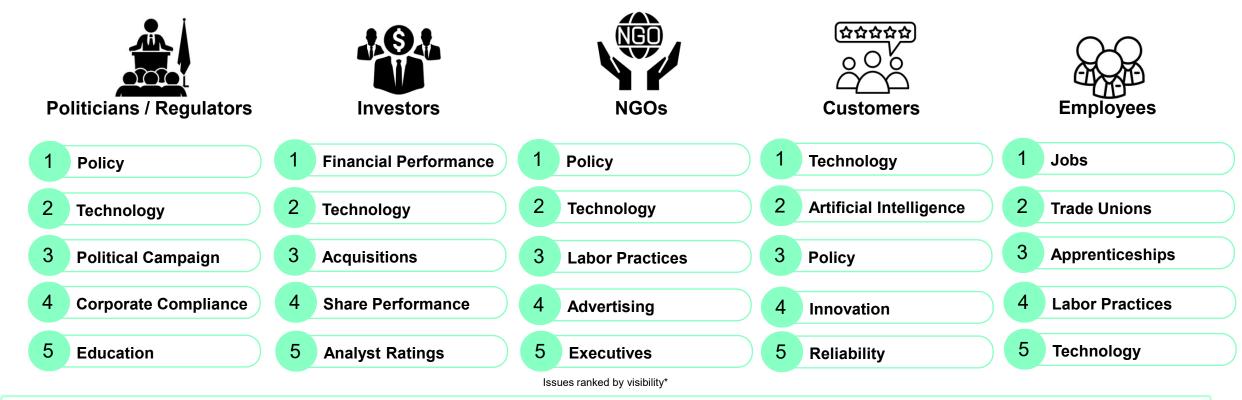


June 26, 2025 – September 23, 2025

Issues Tracker

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Stakeholder discussions are increasingly shaped by policy direction and technology transitions

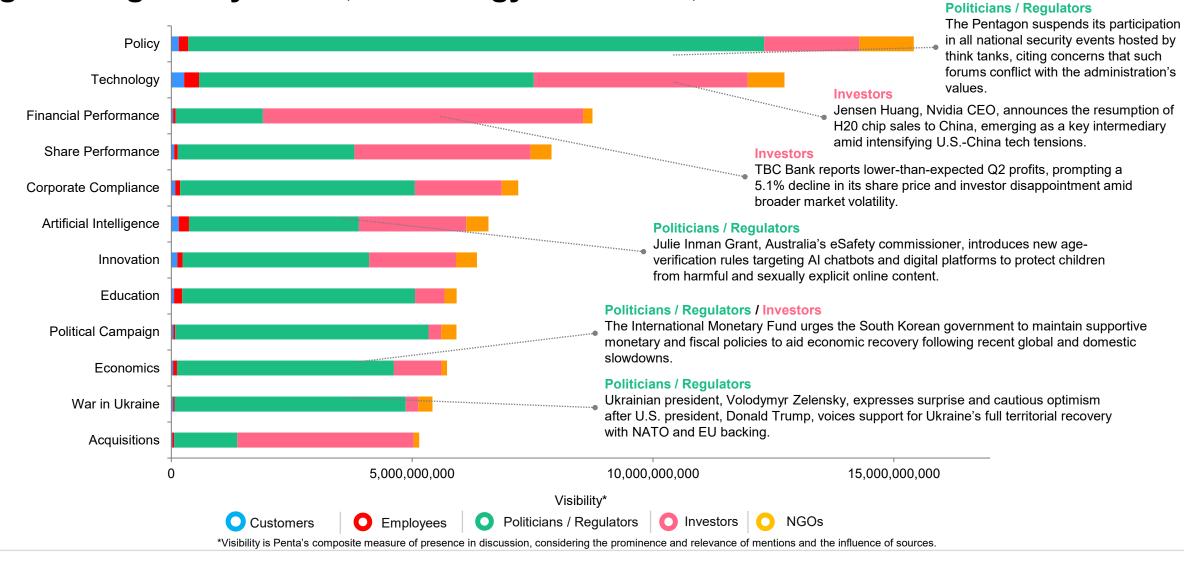


Overview:

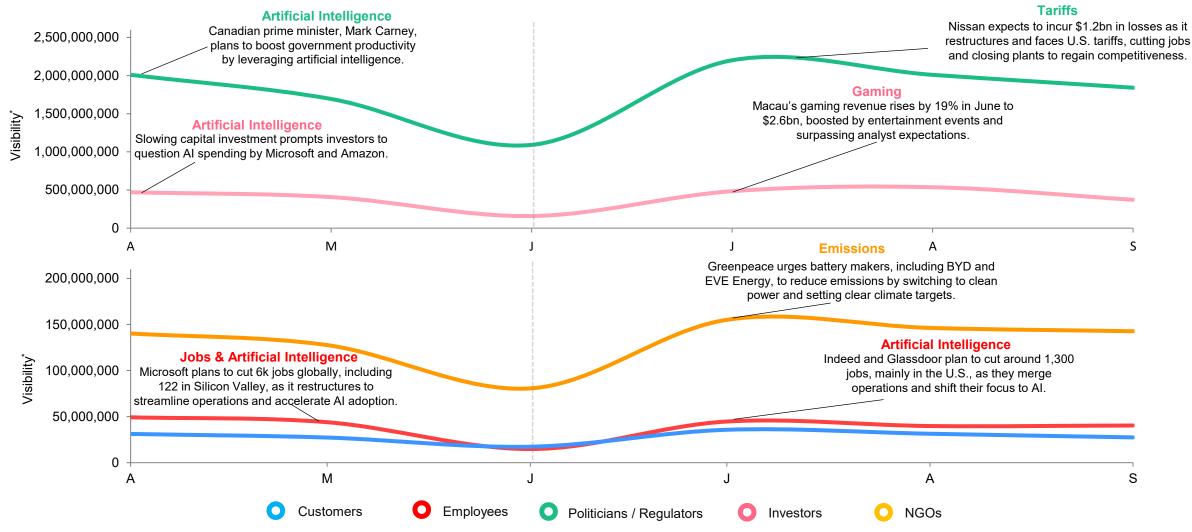
- o The overall focus shifts from U.S.-centric regulatory actions and President Trump's 'Liberation Day' announcement to broader global regulatory action, technology transitions, and economic resilience in Q2-Q3.
- o Policy is the leading driver of visibility for both politicians and NGOs, underscoring how government direction and regulatory agendas are shaping the wider issue landscape.
- Technology remains a unifying theme across all stakeholders, appearing in each group's top five issues. It represents opportunity and performance for customers and investors, signals risk and oversight for employees and regulators. It provides NGOs with a platform to advocate for greater accountability, ethical standards, and inclusion amid the ongoing digital transformation.
- Within technology, Artificial Intelligence is accelerating as a standalone driver of visibility, rising from 11th to 6th place. Unlike broader technology discussion, AI sparks sharper reactions, employees tie it to job risks, investors to increased company value, and regulators to efforts at managing emerging risks.

*Visibility is Penta's composite measure of presence in discussion, considering the prominence and relevance of mentions and the influence of sources.

Discussion expands from Trump-focused policy discussion to include global regulatory action, technology transitions, and economic resilience



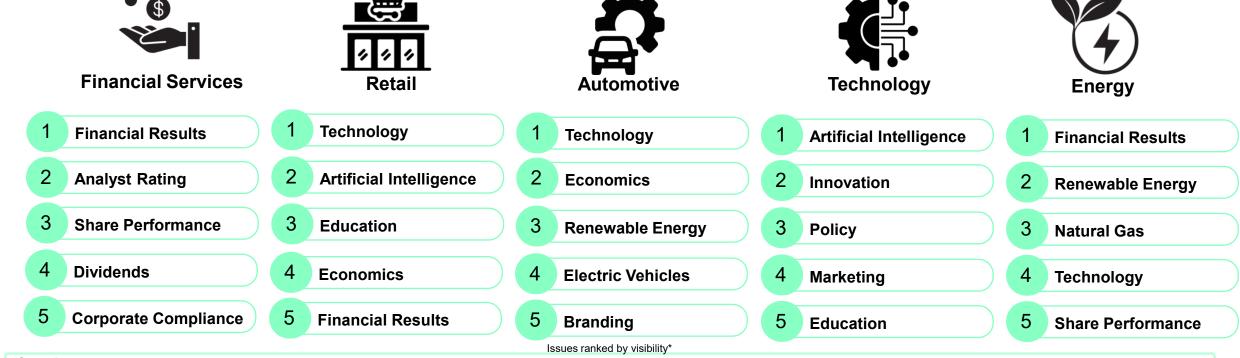
Visibility spikes in July as discussion of tariffs and AI disruption re-emerges, shifting from policy optimism to themes of cost-cutting and job losses



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Industry & Issues Deep Dive

At the industry level, tariffs fade from the forefront as technology adoption, Al, and workforce costs increasingly drive industry discussion

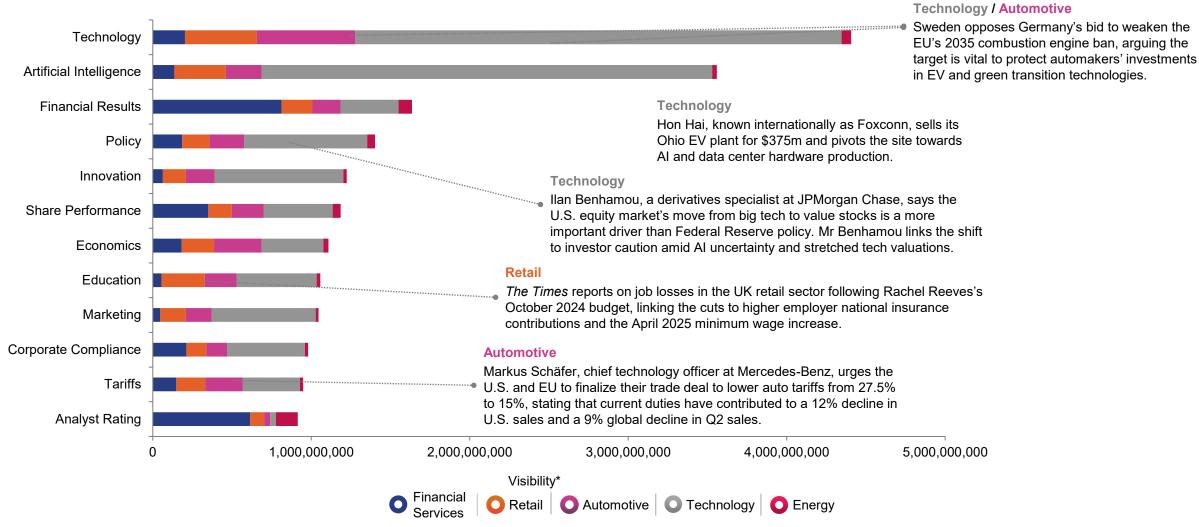


Overview:

- o Industry discussions shift beyond tariff and trade tensions, with visibility now driven by technology transitions, accelerating AI adoption, and sector-specific regulatory and resilience strategies. For instance, Foxconn sells its Ohio EV plant for \$375m to pivot into data center hardware production, reflecting how AI-driven demand is reshaping corporate investments. Meanwhile, Australia's eSafety Commissioner, Julie Inman Grant, introduces new rules for AI chatbots to manage risks, highlighting the regulatory response to emerging technologies.
- Technology is the most visible issue in both the retail and automotive sectors, underscoring its role in reshaping operations, products, and customer experience.
- In retail, Al has moved up to second place, driven by its role in enhancing customer experience, optimizing supply chains, and enabling data-driven personalization.
- In Automotive, economics rises in visibility as trade disruptions, regulatory pressures, and green transition policies reshape the sector's operating environment.
- Despite being central to the global shift toward cleaner, low-carbon systems, the energy sector remains underrepresented in visibility. Companies could leverage this gap to strengthen stakeholder engagement by showcasing resilience, innovation and progress in the energy transition.

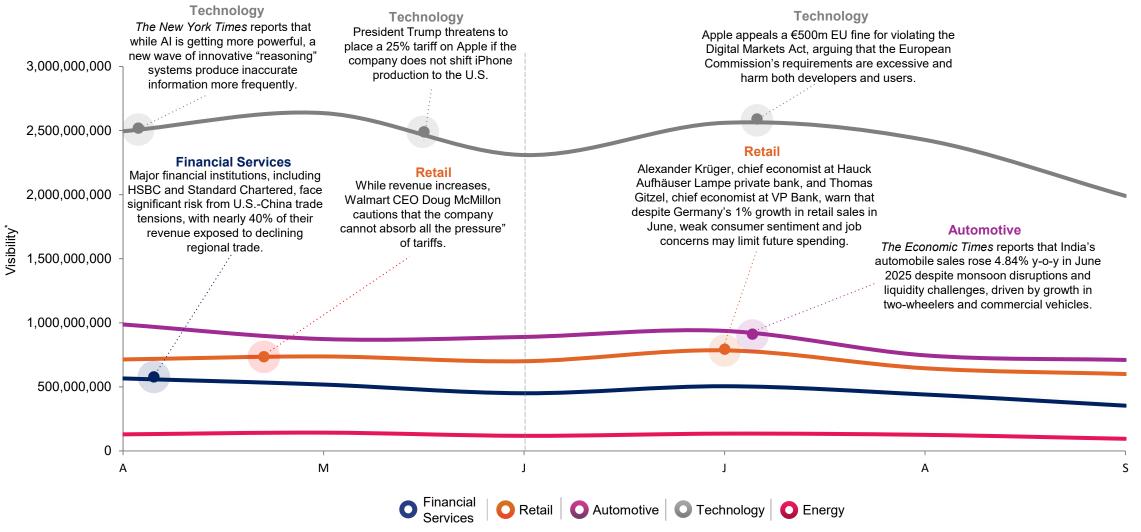
*Visibility is Penta's composite measure of presence in discussion, considering the prominence and relevance of mentions and the influence of sources.

Technology overtakes Financial Results and Policy in visibility rankings, driven by corporate pivots to Al infrastructure and investor shifts from big tech stocks



"Visibility is Penta's composite measure of presence in discussion, considering the prominence and relevance of mentions and the influence of sources.

The technology sector continues to dominate industry discussion, while energy industry visibility remains low despite key transition and resilience milestones



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